



MEETING THE MOMENT

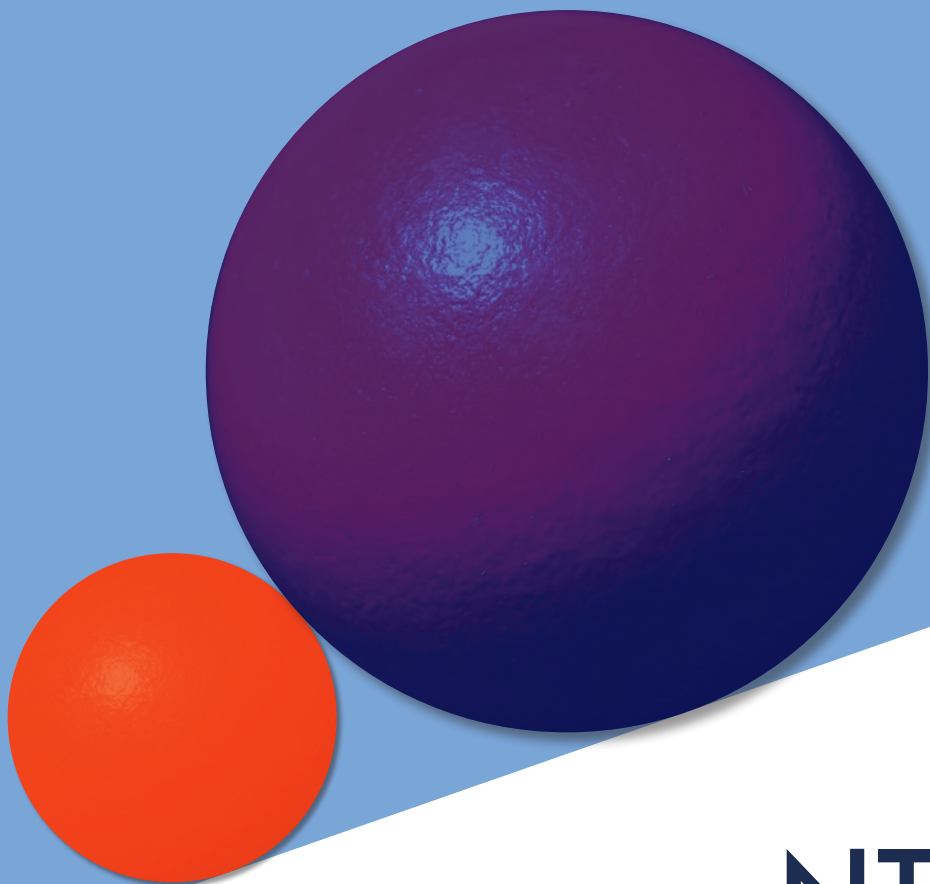




TABLE OF CONTENTS

1	Letter from NTI President and CEO Christine E. Wormuth
3	NTI's Impact in 2025
16	With Thanks to Ernest J. Moniz and Joan Rohlfing
17	Financials
18	Thank You to Our Supporters
20	NTI Leadership and Board of Directors



JULY 2026

LETTER FROM NTI'S PRESIDENT AND CEO

The year 2025 marked a turning point in global security. Geopolitical fractures, the accelerating pace of innovation and technological change, a burgeoning three-way arms race, growing biosecurity risks, and new pressures on international institutions reshaped national and global affairs in ways the world is only beginning to understand.

This was also a year of change for the Nuclear Threat Initiative (NTI).

I was honored to join NTI in November 2025 as its third CEO, following former Energy Secretary Ernest J. Moniz, who served for eight years, and former Senator Sam Nunn who had the foresight, with Ted Turner, to create this extraordinary organization in 2001. We lost Ted as this report was being finalized, and the world lost a remarkable leader. I am grateful to Ted, Ernie, and Sam for their vision and for their partnership during my transition, and I am inspired by what they have built, as we mark NTI's 25th year.

Amid significant and fast-paced global security changes in 2025, NTI remained steady and solution-oriented. We advanced the Nuclear Scaling Initiative, a collaboration designed to ensure that the rapid expansion of nuclear energy proceeds safely, securely, and without increasing proliferation risks. We deepened engagement with experts in China, creating crucial channels for





dialogue on nuclear and biosecurity issues. We expanded our efforts to encourage other nuclear-armed countries to follow the lead of the United States and conduct nuclear “fail-safe” reviews to prevent the unauthorized, inadvertent, or accidental use of a nuclear weapon.

NTI | bio continued to break new ground as we advanced global norms for responsible biotechnology funding and led the way on risk reduction at the intersection of life sciences and artificial intelligence. This cutting-edge work helped shine a light on opportunities—and risks—created by fast-moving scientific innovation.

We also took important steps to build the domestic political will needed to make progress on threat reduction. We created a new Government Relations program to strengthen our relationships with Congress, built a powerful coalition in Nevada to oppose any resumption of explosive nuclear weapons testing in the state, and worked closely with cultural leaders in Hollywood to raise awareness about nuclear threats.

As I reflect on NTI’s impact in 2025, I do so with clarity about what’s at stake. I am proud of our commitment to advancing practical, actionable solutions that reduce nuclear, biological, and emerging technology risks—while we lay a foundation for greater future progress.

I am grateful to our exceptional team and to the foundations, families, and individuals who are committed to NTI’s vision of a future safe from preventable threats and put their trust in us by providing financial support. I want to thank new funders and long-time supporters including the Peter G. Peterson Foundation, Coefficient Giving, the Andrew Carnegie Foundation (formerly the Carnegie Corporation of New York), and Ray and Meredith Rothrock. Without the generosity of our donors, we would not be able to do this important work.

The world is changing, but together, we will meet this moment. We cannot go backward. We must build a safer future. I look forward to setting the pace as NTI embarks on its next 25 years. I hope you will join us.

A handwritten signature in black ink that reads "Christine E. Wormuth". The signature is fluid and cursive, with a long horizontal stroke at the end.

Christine E. Wormuth
President and CEO
Nuclear Threat Initiative

NTI'S IMPACT IN 2025

Building a New Bipartisan Strategy to Prevent Nuclear Proliferation

Amid geopolitical shifts and rapid technological change, more countries may be inclined to pursue nuclear weapons as traditional non-proliferation tools weaken. In response, NTI partnered with the Carnegie Endowment for International Peace and Harvard's Belfer Center for Science and International Affairs to develop a blueprint for the United States to navigate nuclear proliferation dangers in the decades to come.

The organizations gathered a high-level bipartisan group of former senior government officials with deep national security experience to form the bipartisan Task Force on Nuclear Proliferation and U.S. National Security. They worked together for nearly a year and in September released "Preventing an Era of Nuclear Anarchy," a five-pillar strategy to prevent the proliferation of nuclear weapons among allies and adversaries—a vital tenet of a robust U.S. security policy.

NTI and its partners briefed senior U.S. government officials, senators, key congressional committee staff from both parties, officials at the European Union, NATO, and in Paris and London. The task force's findings were featured in *The New York Times* and on PBS and CBS News, and they were highlighted at the Carnegie Endowment's bi-annual International Nuclear Policy Conference. The co-chairs also published an article in *Foreign Affairs*.

NTI Co-Chair and CEO Ernest J. Moniz, Carnegie President Tino Cuéllar, and Belfer Director Meghan O'Sullivan served as co-chairs of the task force. Among its 13 members: Sam Nunn, former chair of the Senate Armed Services Committee and NTI founding co-chair; Bob Corker, former chair of the Senate Foreign Relations Committee; Susan Rice, former U.S. National Security Advisor and U.S. Ambassador to the United Nations; Stephen Hadley, former U.S. National Security Advisor; Wendy Sherman, former U.S. Deputy Secretary of State; Michael Morell, former Acting Director and Deputy Director of the Central Intelligence Agency; and Rose Gottemoeller, former Deputy Secretary General of NATO.



■ “We are at a pivotal moment. Nuclear proliferation dangers are rising, and the regime that has helped hold these dangers at bay is badly frayed. This report provides a realistic, bipartisan strategy for how the United States can navigate this dangerous time and enhance U.S. and global security.”

—Task Force Co-Chair Ernest J. Moniz



Scaling Safe and Secure Nuclear Energy

Nuclear energy is seeing a boom in interest worldwide, as countries try to meet climate goals, build energy security, and drive economic progress. But how can we ensure that new nuclear energy projects don't lead to the spread of dangerous nuclear materials and technologies that could be used to build weapons?

In 2025, our Nuclear Scaling Initiative (NSI) partnership with the EFI Foundation and Clean Air Task Force tackled this challenge. We worked in the United States and Central and Eastern Europe to accelerate nuclear energy deployment and reduce costs by coordinating bulk orders for new nuclear reactors. To support this process, NTI developed a web-based Reactor Selection Tool to help buyers navigate a complex marketplace of reactor designs. The tool, launched in February 2026, provides clear, objective assessments of 35 reactor designs across eight essential criteria—including deployment timescale, cost, security, safety, waste management, and supply chain readiness—leading decision-makers to the best fit for their needs, while keeping proliferation concerns top of mind. NSI developed the tool's evaluation framework in close collaboration with an international panel of experts.

NTI also is tackling a dangerous and misleading narrative around spent nuclear fuel reprocessing, sometimes called "recycling." Portrayed by some as a solution to waste management, reprocessing is a costly, complex technology that introduces weapons-usable plutonium into the fuel cycle. Through policymaker education and news media engagement, NSI experts will expand upon this effort in 2026 with a campaign promoting a sound fuel cycle strategy that is safe and cost effective, catalyzing growth to strengthen U.S. energy and national security.

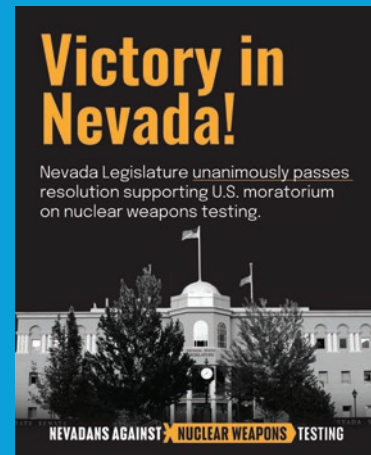


Preventing a Return to Explosive Nuclear Weapons Testing

According to the international organization that monitors the globe to detect nuclear explosions, no country other than North Korea has conducted an explosive nuclear weapons test this century, including the United States, which has maintained a moratorium since 1992. So, in 2024, when some former first-term Trump administration officials began calling for a possible resumption of nuclear testing—a move that could accelerate a new arms race by prompting Russia and China to do the same—NTI mobilized.

A public education campaign in Nevada, the only state with an existing infrastructure that would allow for testing, laid the groundwork for a 2025 campaign to create a political bulwark against resumed testing in a state that is a key battleground in national elections. Our poll underscored strong bipartisan opposition to testing, and NTI worked with business, tourism, conservation, and community groups, as well as veterans and other victims of nuclear tests conducted before the moratorium. The result: unanimous passage in the Nevada state legislature of a resolution urging the federal government to uphold the decades-long explosive nuclear weapons testing moratorium.

Coalition members—including powerful state interests like the Resort Association and the Las Vegas Chamber of Commerce—testified in support of the resolution, and after passage, it was formally transmitted to federal officials and Nevada’s Congressional delegation in Washington.



“Our 63 legislators stood by over three million Nevadans and said ‘no’ to explosive nuclear testing. Resuming explosive nuclear testing in Nevada could cause serious damage to the state’s economy and risk the health and well-being of our workforce. Earthquake-like tremors and the risk of a radioactive incident could dampen investment and threaten our real estate and tourism sectors.”

—Peter Guzman, President of the Latin Chamber of Commerce



Reducing Global AlxBio Risks

Imagine a scenario in which an extremist group used artificial intelligence (AI)-enabled biological (AlxBio) capabilities to engineer a highly transmissible virus that resulted in a devastating global pandemic. During the 2025 Munich Security Conference, NTI | bio convened senior policymakers, technologists, and security experts for a high-level tabletop exercise to consider just that. The exercise illustrated how rapidly advancing AI capabilities could lower barriers to biological weapons development and significantly increase the scale of potential harm. It may sound like the stuff of science fiction, but participants concluded that the exploitation of AlxBio capabilities for harm is a plausible near-term risk—and one that demands action now.

Following the exercise, participants developed recommendations for governments, industry, and philanthropic organizations to close critical security gaps. Their report, *Safeguarding Against Global Catastrophe*, called for accelerated investment in AlxBio guardrail research, establishment of national AI safety and security institutes focused on biosecurity, the dissemination of best practices, and the adoption of AI to bolster biosecurity and pandemic preparedness. NTI then worked with partners to advance these recommendations and ensure that rapidly advancing capabilities are harnessed safely and responsibly.

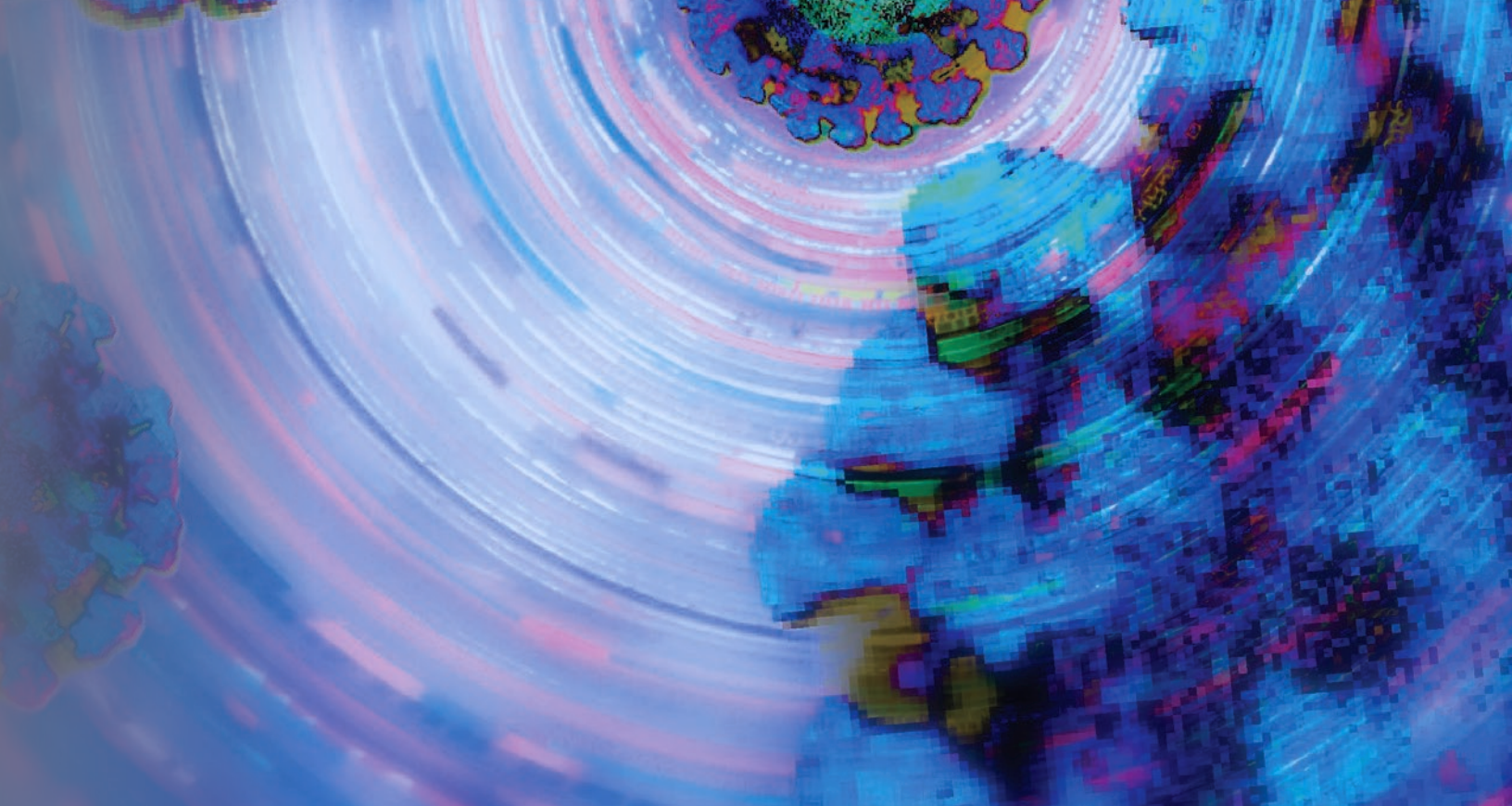


To drive collective action, NTI launched the AlxBio Global Forum, which quickly emerged as a leading international platform to address risks at the convergence of artificial intelligence and the life sciences. The Forum brings together policymakers and experts from top AI companies, academic institutions, and security organizations to develop shared understanding of biosecurity risks associated with AI, advance tools and best practices, and promote national and global governance mechanisms for AlxBio capabilities.

The Forum's *High-Level Statement on Biosecurity Risks at the Convergence of AI and the Life Sciences*—released in June 2025 with notable signatories including Yoshua Bengio, one of the world's leading experts in artificial intelligence, and former New Zealand Prime Minister Helen Clark—pushed the agenda forward by drawing global attention to the increasing risks. The statement issued an urgent call for coordinated international action to create policy and technical guardrails to prevent misuse while fostering innovation. NTI highlighted the statement during Biological Weapons Convention (BWC) Working Group meetings in August, as international leaders, industry partners, and civil society groups explored ways to address risks associated with AlxBio capabilities.

“Rapid advances in AI and its convergence with the life sciences offer incredible potential societal benefits, including advancing public health through the development of new vaccines and treatments, and by strengthening capabilities to rapidly detect new infectious disease outbreaks. These advances have the potential to reduce the burden of disease across the globe and to drive economic development. At the same time, rapid advances in AI capabilities that enable engineering of living systems...also increase the risk of deliberate or accidental release of harmful biological agents, including those that could cause a global biological catastrophe that affects populations around the world.”

—*Statement on Biosecurity Risks at the Convergence of AI and the Life Sciences*



Shaping a Modern Biological Weapons Convention

When the BWC entered into force in 1975 and banned the production and stockpiling of biological and toxin weapons, leaders could hardly have imagined the risks posed by today's technologies.

As synthetic biology, automation, and AI expand the scale and sophistication of biological threats, the world now needs credible, modern tools to deter misuse and reinforce compliance. NTI | bio is helping reshape the BWC by advancing practical measures to drive innovation and the application of new technologies to strengthen global norms against biological weapons development.

At the August Biological Weapons Convention Working Group meetings, NTI | bio offered concrete steps to improve confidence in treaty compliance and strengthen tools to identify noncompliance. As countries revived discussions on verification, these proposals—issued in the report *Enhancing Transparency for Bioscience Research and Development*—were welcomed as constructive contributions to strengthening the ban on bioweapon development and use.

In parallel, NTI | bio launched a pilot project using AI to analyze publicly available information to identify illicit bioweapons activity—demonstrating how modern tools can strengthen global norms.



Incentivizing a Safe and Secure Bioeconomy

Funders of bioscience and biotechnology research can have a tremendous impact in ensuring safe and secure research strategies. That's why in 2024 NTI | bio and the Coalition for Epidemic Preparedness Innovations (CEPI) created the International Bio Funders Compact, committing funders to evaluate risks, require robust safety measures for high-consequence projects, and incentivize adherence to biosafety and biosecurity best practices as part of their funding decision-making processes.

In 2025, NTI | bio advanced this approach by convening the Bio Funders Forum, a new space for leading funders—Welcome, the Gates Foundation, the Howard Hughes Medical Institute, the Chan Zuckerberg Initiative, and the Kavli Foundation—to coordinate best practices and develop shared approaches to biosecurity. The Forum helps ensure life science research advances safely and responsibly. In December, NTI | bio released new *Guidance for Assessing Biosecurity and Biosafety Risks*, providing a clear three-step framework to help funders evaluate and mitigate risks in research proposals.

These initiatives have catalyzed a cultural shift in the global funding landscape. They are transforming how biological research funds are awarded and enabling funders to actively shape a safe and secure bioeconomy.

Expanding Nuclear Fail-Safe Reviews Globally

NTI's work to promote nuclear fail-safe reviews—designed to ensure that policies and practices are in place to prevent the unauthorized, accidental, or mistaken use of nuclear weapons—took on new urgency in 2025. Following our successful effort to convince the U.S. government to conduct such a review, which took place from 2022 to 2024, NTI past-president Joan Rohlfing in February led a delegation of former senior U.S. officials to New Delhi for a workshop with more than 20 senior Indian nuclear experts and officials. In March, Rohlfing and NTI Founding Co-Chair Sam Nunn led a virtual workshop with 20 Pakistani former officials, academics, and experts. Both meetings increased understanding of the fail-safe concept in a region where the risks of miscalculation—and potential nuclear catastrophe—are especially high.

NTI also continued its groundbreaking work on fail-safe with China, partnering with the Asia-Pacific Leadership Network and the Grandview Institution on a second fail-safe workshop in Beijing in October. The meeting confirmed growing interest among Chinese experts, who saw fail-safe as an opportunity for U.S.-China cooperation and committed to advance our work in 2026. The U.S. delegation, led by then-NTI Co-Chair and CEO Ernest J. Moniz, Nunn, and Rohlfing, also met with senior officials from China's Ministry of Foreign Affairs and the Chinese Communist Party. All were positive about nuclear fail-safe reviews as potential risk-reduction measures. NTI's progress was reflected in an arms control document produced by the Chinese government in November 2025 with language on preventing the risk of unauthorized or accidental launch of nuclear weapons.

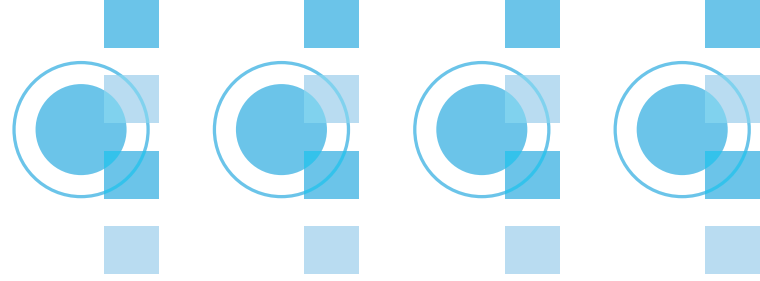
NTI also worked to advance the concept in other diplomatic venues. In April and October, Nunn spoke on the issue at German Mission–hosted events at the United Nations to build wider diplomatic awareness of fail-safe among diplomats, including among countries without nuclear weapons. NTI also briefed senior U.S. officials—including U.S. Ambassador to China David Perdue—on NTI's work in this area and our growing engagement with China.

“NTI has gotten some traction with China, especially in dialogues about nuclear security and nuclear fail-safe. The fact that there’s an open channel with China is exciting....What we’re building with China could have a real, positive impact on security.”

—Toya Jackson, NTI Global Nuclear Policy Program, Program Officer



Advancing Shared Nuclear and Biosecurity Priorities Between the U.S. and China



NTI launched a new partnership with the Shanghai Institutes of International Studies to create a formal dialogue focused on U.S.-China strategic stability and managing nuclear risks. Virtual and in-person workshops in 2026 will bring together former senior-level U.S. and Chinese government officials to jointly explore risks, challenges, and opportunities in the U.S.-China nuclear relationship—especially through the prism of emerging technologies like AI and competition in new domains like outer space.

In 2025, NTI | bio strengthened its longstanding partnership with the China Arms Control and Disarmament Association (CACDA), a strategically important U.S.–China channel for cooperation on reducing biological risks. NTI | bio led a U.S. delegation to China for the first in-person nongovernmental dialogue since 2018, bringing together American and Chinese experts to discuss biosecurity risks associated with AlxBio capabilities and DNA synthesis technology and the governance challenges posed by mirror life, a still-hypothetical and dangerous concept that involves building a synthetic form of life with mirror-image molecular structures. The dialogue resulted in a joint statement calling on the international community to prevent the misuse of modern bioscience by nonstate actors, invest in biosecurity innovation, pursue mandatory DNA synthesis screening requirements, and develop governance standards for oversight of dual-use life science research and frameworks to guard against the risks posed by mirror life.





Cultivating the Next Generation of Biosecurity Leaders

NTI | bio's Next Generation for Biosecurity project continued to cultivate a diverse, international pipeline of emerging leaders equipped to take on future biosecurity challenges. This initiative remains central to our strategy to strengthen the field and reduce global biological risks. Alumni are now shaping policy and practice across governments, multilateral organizations, research institutions, and nongovernmental organizations.

The 2025 competition asked participants to rethink the evolving definition of “biological weapons” and propose actions the international community should take to reduce risks. The winning team proposed closing oversight gaps in the BWC and updating the treaty to address emerging threats to critical infrastructure and digital systems. The winners, along with seven other rising biosecurity leaders in our Next Generation delegation, joined NTI | bio at the December 2025 BWC Working Group meetings and presented policy and technical recommendations.

Together with the CEPI and Brown University's Pandemic Center, NTI | bio convened a roundtable at the 2025 Munich Security Conference that sparked a youth-driven call for more equitable leadership in global biosecurity and pandemic preparedness. The declaration underscored the value of next generation and Global South perspectives in shaping inclusive solutions.



Leveraging Culture to Change Policy

Knowing that popular culture drives public sentiment and can inform public policy, NTI in 2025 deepened our engagement with cultural leaders in film and television to help shape how millions of people understand nuclear threats.

NTI launched the Critical Mass Cultural Advisory Council, a group of entertainment industry leaders—including producer Lawrence Bender and Creative Artists Agency's Travis Merriweather—committed to nuclear storytelling and risk reduction.

We consulted on Academy Award-winning Director Kathryn Bigelow's film *A House of Dynamite*, which depicts what happens when a single, unattributed nuclear-armed missile is launched at the United States. NTI advisors guided a key creative choice: making the nuclear weapon itself—not any one country—the film's central antagonist. More than 70 million people and counting have seen the film on Netflix.

In 2025, as the world marked 80 years since the atomic bombings of Hiroshima and Nagasaki, NTI mobilized more than 50 cultural leaders—including Bigelow, James Cameron, Michael Douglas, Walton Goggins, Julianne Moore, and Olivia Munn—to sign a pledge committing to use their platforms to craft stories that highlight nuclear risks and imagine a future without these weapons.

The letter was published in *The New York Times* and *Variety* and generated widespread media coverage. Pledge signer and Academy Award-winning Director James Cameron also joined

NO MORE
NAGASAKIS

NO MORE
HIROSHIMAS



“My friends at NTI are doing vitally important work to reduce the risks posed by nuclear weapons. They partner with creatives like me to lift powerful stories that highlight the stakes we face and imagine a world without nuclear weapons. NTI has an impressive track record of building a safer world, and they will be a resource for me as I make [*Ghosts of Hiroshima*] into a film.”

—James Cameron, filmmaker



NTI's Ernest J. Moniz for an hour-long conversation with CNN Chief International Anchor Christiane Amanpour about nuclear weapon threats 80 years after the bombings and Cameron's plans to adapt the book *Ghosts of Hiroshima* into a film—with segments on CNN, and the full interview on NTI's YouTube channel.

In partnership with Hollywood-based Popshift, NTI brought together dozens of TV writers and nuclear experts to generate new story ideas. The 29 TV writers developed original pitches for new shows with nuclear themes, competing for an NTI grant to fund a full pitch and treatment. Writer Alyssa Clark won for *October Last*, the story of a young couple whose wedding engagement coincides with a global nuclear exchange, setting up a year-long drama over which guests will survive to see them marry.



Shaping Critical Policy Conversations on Capitol Hill

Congress plays a crucial role in all areas of U.S. foreign and national security policy, including globally significant nuclear and biological threats and opportunities. To build on efforts to engage and educate lawmakers, NTI established a new Government Relations program in 2025, creating a dedicated pathway for our unique expertise and innovation to shape U.S. policymaking.

Led by former senior legislative staff, the program generated dozens of new engagements with members of Congress and their teams. NTI's expertise informed deliberations on issues ranging from the role of AI and the life sciences to the potential resumption of explosive nuclear weapons testing. Through in-person meetings with Congressional leaders, rapid-response issue briefings, and consultations on legislative drafts, the program opened doors for new opportunities to address nuclear and biological threats.

In late 2025, NTI | bio partnered with U.S. Senator Todd Young to host “Biosecurity and Innovation in the Age of AI,” an event on Capitol Hill to advance policy recommendations that strengthen biosecurity standards and foster innovation in the U.S. bioeconomy.

And NTI's Congressional Leadership Project launched in early 2026 to provide continuing education and networking opportunities for senior congressional staff.

“America must promote the growth of biotechnology and protect against its potential harms through biosafety and biosecurity. Protection done right will promote innovation, not hinder it, while advancing our national security and economic outlook.”

—U.S. Senator Todd Young, R-Indiana



WITH THANKS TO ERNIE AND JOAN

After years of dedicated service to NTI, Co-Chair and CEO Ernest J. Moniz and President and COO Joan Rohlfing stepped down from their roles in 2025.

Moniz, who joined NTI in 2017 following his service as U.S. Secretary of Energy, remained in his position until former Army Secretary Christine Wormuth joined as President and CEO in November; Rohlfing, a founding NTI staff member who served as President since 2010, departed in June to create a new company with her son to harness AI for nuclear risk reduction.

Over the past eight years, together they expanded the organizational mission to address risks and opportunities associated with emerging technologies and AI at the intersection of nuclear and biosecurity, supported a dynamic biosecurity program, developed a robust partnership to ensure the safe and secure expansion of nuclear energy, created a dedicated Government Relations program, and increased public awareness and engagement needed to tackle today's nuclear threats.

NTI thanks both Ernie and Joan for their optimism, integrity, and steadfast dedication, which have strengthened global security in profound and lasting ways.

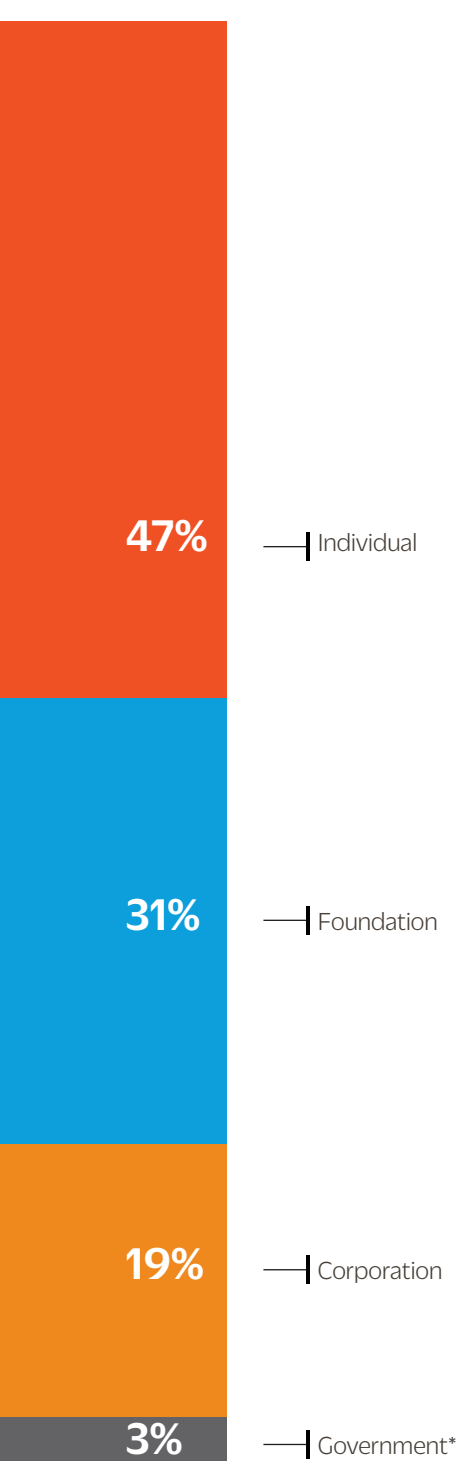
“Nearly 25 years ago, Ted Turner and I set out to see if a bipartisan, nonprofit organization could make a difference in reducing catastrophic risks. Ernie and Joan have made major contributions as NTI has proved time and again that significant risk reduction is possible and doable. Because of their expertise and their leadership of a great team, NTI is in a strong position to address the increasingly urgent security issues facing our nation and the world.”

—Sam Nunn, NTI Founder and Co-Chair

2025 FINANCIALS

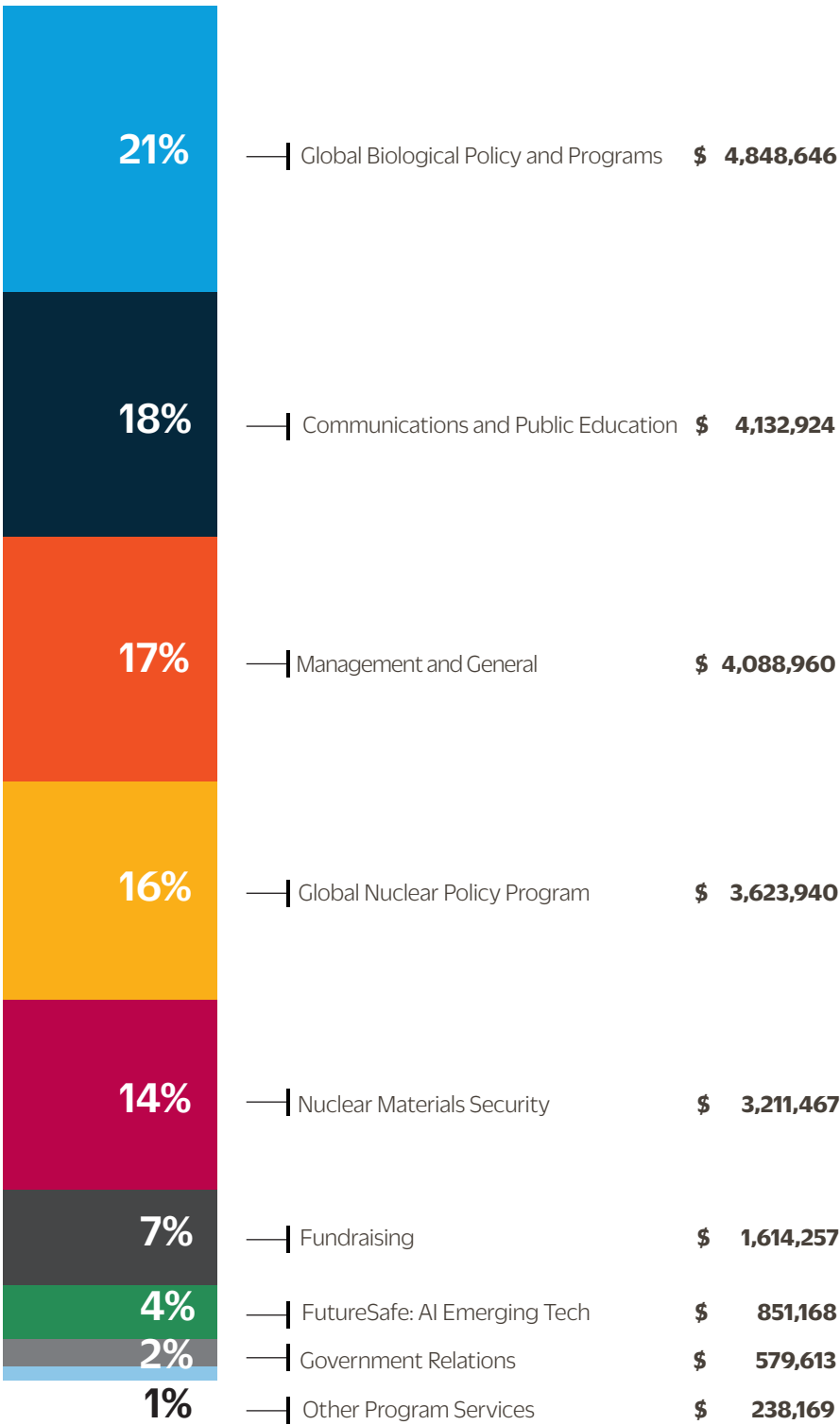
Where the Funds Came From

REVENUE SOURCES



Where the Funds Went

EXPENDITURES



Total \$ 23,189,144

*NTI does not accept funding from the U.S. government but accepts funding from other governments.

THANK YOU TO OUR SUPPORTERS

NTI would like to thank all our supporters, including the following donors who gave \$500 or more in 2025. Your generosity enables our critical nuclear, biological, and emerging technology threat-reduction work, and we are extremely grateful.

Gary Abel	Margaret A. Hamburg, MD, and Peter F. Brown	Musicians United for Safe Energy
John and Barbara Ahlquist	Justin Haseltine	Michelle Nalabandian
Brooke D. Anderson	Adele Hayutin	Sarah Nichols
Angeleno Group	Siegfried and Nina Hecker	The Colleen and Sam Nunn Family Foundation
The Estate of John Angus	Martin and Dorothie Hellman	Ron and Jane Olson
Bruce and Rita Armstrong	Hamilton and Lalia Helmer	Victor and Jeanne Orphan
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John and Marti Browne	Lynn and Bruce Holbein	Daniel and Susan Poneman
Garrett Camp	Marshall and Yuko Hung Foundation	Derek Pope
Carnegie Corporation of New York	Mark and Cathleen Hunt	Rudy and Alice Ramsey
Coefficient Giving	The Irving Family Fund at the Athens Area Community Foundation	Admiral John Richardson, USN (Ret.)
Stephanie and David Connor	Bob Jarvis	The Aileen K. and Brian L. Roberts Foundation
David and Carla Crane	Sally Jobe	Carl Robichaud and Elsie Kagan
Ignacio Cuervo	Harold Kalishman	Indre and Justin Rockefeller
Charles B. Curtis	Torsten Karzig	Michael A. Rogawski
Gregory Dale	Scott and Jan Kilner	Joan Rohlfing
David de Weese	Edward Kirstein	Ted Roosevelt Whalesback Foundation
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Kevin Dudney	Emily Leproust	R. Pito Salas
Emirates Nuclear Energy Corporation	Edward Levine	Lawrence Satkowiak
Melvin Endy	Harry Lindmark	Tom and Linda Savage
Paul Farrell	Tom Lis	Val and Min-Myn Schaffner, Schaffner Family Foundation
Andrew Fisher	Walter and Karen Loewenstern, Loewenstern Fund	Tyler Silber
Mark Fraioli	Joe Loveland and Pam Driesell	Silicon Valley Community Foundation
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Ian Gilchrest	MARGPACKM Fund	Sam Sperling
Giving What We Can	Jeffrey Marquis	Teri Fox Stayner and Gilbert Stayner
Global Affairs Canada, Canada Department of Foreign Affairs, Trade and Development	Hans Martin	Ryan Storey
The Goodnow Fund	Lore Harp McGovern	Sharon Street
Gorman Family Charitable Fund, Chris Gorman	Emily and Brian Melton	Jeffrey Swanberg
Trevor Haag	Ernest J. Moniz	Gregory Swift
Mimi Hall	Admiral Michael G. Mullen, USN (Ret.)	

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UK Foreign, Commonwealth,
and Development Office
Eric Weigle

Daniel Weiss
Alexa Wesner
William and Sheila Widnall
Barrie A. and Deedee
Wigmore Foundation

Melody Wilder Wilson
Marcia Wilson
Robert Wolfe

THE VISIONARY FUND

As NTI marks its 25th anniversary, we are launching the Visionary Fund to strengthen the foundation of our work in the years ahead. The Fund enhances NTI's capacity to act with agility, pursue emerging opportunities, and sustain independent leadership in a rapidly evolving threat landscape.

The Fund provides an opportunity to honor the leadership and contributions of NTI's co-chairs—former U.S. Senator Sam Nunn, Ted Turner, and former U.S. Energy Secretary Ernest J. Moniz—as well as other distinguished leaders, including founding Board member and former Defense Secretary William J. Perry, by ensuring NTI remains strong, adaptable, and forward-looking in advancing the mission they helped shape.

To make a planned or outright contribution to the Visionary Fund in honor of an individual—or in support of NTI's forward-looking work—please contact Vice President of Development Hugh Sullivan at sullivan@nti.org.

“I’ve seen firsthand how an independent organization could step in where governments couldn’t and create real security solutions. NTI’s track record gives me confidence that it is essential in addressing today’s complex nuclear challenges.”

—Barrie Wigmore, Barrie and Deedee Wigmore Foundation

LEAVE A LEGACY OF GLOBAL SECURITY

By including NTI in your estate plan, you can create a meaningful legacy by helping to build a safer world and protect future generations.

To learn more about planned giving opportunities, contact Director of Development Therese Murphy at murphy@nti.org.

NTI LEADERSHIP AND BOARD OF DIRECTORS

Executive Leadership

Christine E. Wormuth

President and Chief Executive Officer

Carmen E. MacDougall

Chief Operating Officer

Amy C. Hargrett

Chief Financial Officer, Treasurer, and Vice President

Board of Directors

Christine E. Wormuth

President and CEO, NTI

Sam Nunn

Founding Chair, NTI

Des Browne

Lord Browne of Ladyton
Vice Chair, NTI

Ambassador Hamad Alkaabi

Permanent Representative,
United Arab Emirates (UAE) to the IAEA
UAE Special Representative for
International Nuclear Cooperation

Ambassador Brooke D. Anderson

President, Pivotal Ventures
Former U.S. Ambassador at the United Nations

Luciana Borio, MD

Venture Partner, ARCH Venture Partners
Senior Fellow for Global Health, Council
on Foreign Relations (CFR)

Gideon Frank

Former Director General, Israel Atomic
Energy Commission

Margaret A. Hamburg, MD

Former Commissioner of the U.S. Food
and Drug Administration (FDA)

Dr. Shirley Ann Jackson

Former President, Rensselaer Polytechnic Institute (RPI)

Dr. Jeong H. Kim

Former President, Bell Labs

Dr. Emily Leproust

CEO and Co-Founder, Twist Bioscience

Dr. Michelle McMurry-Heath

Former Chief Executive Officer, Biotech Innovation
Organization (BIO)

Ernest J. Moniz

Co-Chair and CEO Emeritus, NTI
13th U.S. Secretary of Energy

Admiral Michael G. Mullen, USN (Ret.)

17th Chairman, U.S. Joint Chiefs of Staff

Sean O'Keefe

University Professor Emeritus, Syracuse University

Ronald L. Olson

Partner, Munger, Tolles & Olson LLP

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